## AUDITORS' REPORT AND FINANCIAL STATEMENTS

March 31, 2011

To the members of Primrose Lake Economic Development Corporation:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian generally accepted accounting principles. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board is composed of directors who are not employees of the organization. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities. The Board fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Board is also responsible for recommending the appointment of the organization's external auditors.

Holm Clements Kwong Svenkeson Raiche, an independent firm of chartered accountants, is appointed by the Board to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and administration to discuss their audit findings.

Date

General Manager

Chairperson

# Holm Clements Kwong Svenkeson Raiche

## Chartered Accountants

1321 - 101st Street North Battleford, Saskatchewan S9A 0Z9 Telephone: (306) 445-6291 Facsimile: (306) 445-3882 Email: info@jhsca.ca

## INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Primrose Lake Economic Development Corporation

We have audited the accompanying financial statements of Primrose Lake Economic Development Corporation, which comprise the statement of financial position as at March 31, 2011 and the statements of operations and changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Primrose Lake Economic Development Corporation as at March 31, 2011 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles. Holm Clement, Knowy werkern Laile

North Battleford, Saskatchewan January 6, 2012

Chartered Accountants

### Statement of Financial Position <u>March 31, 2011</u>

#### **ASSETS**

	Operating Fund	Restrice CED	cted Investme CEI	nt Funds SED	2011 <u>Total</u>	2010 <u>Total</u>	
Current Cash Accounts receivable Due from Primrose Lake Economic Development Trust (Note 3) Inter-fund receivable Prepaid expenses	\$ 59,047	\$ 26,831	\$ 167,040	\$ 65,316	\$ 318,234	\$ 404,113 7,244	
	169,549	259,770 50,000	258,090	78,196 47,190	765,605	563,660	
				-	-	3,700	
	\$ <u>228,596</u>	\$ <u>336,601</u>	\$ <u>425,130</u>	\$ <u>190,702</u>	\$ <u>1,083,839</u>	\$ <u>978,717</u>	
<u>LIABILITIES</u>							
Current Accounts payable and							
accrued liabilities Inter-fund payable	\$ 7,997 67,190			\$ _30,000	\$ 7,997	\$ 10,028	
	75,187			30,000	7,997	10,028	
NET ASSETS							
Externally restricted Unrestricted	153,409	\$ 336,601	\$ 425,130	160,702	922,433 153,409	790,624 178,065	
	153,409	336,601	425,130	160,702	1,075,842	968,689	
	\$ <u>228,596</u>	\$ <u>336,601</u>	\$ <u>425,130</u>	\$ <u>190,702</u>	\$ <u>1,083,839</u>	\$ 978,717	

Approved by the Board:

Director

# Statement of Operations and Changes in Net Assets for the year ended March 31, 2011

Revenue	Operating Fund	Restricted Investment Funds CED CEI SED			2011 <u>Total</u>	2010 Total
Grants Interest income Trust distribution	\$ 25,510 890	\$ 407 334,770	\$ 783 333,090	\$ 213 <u>97,745</u>	\$ 25,510 2,293 <u>765,605</u>	\$ 2,707 563,660
	26,400	335,177	333,873	97,958	793,408	566,367
Expenses						
Advertising and promotion	5,880				5,880	792
Bank charges	17	24			41	1,345
Board honorarium	27,900				27,900	31,981
Board travel	29,844				29,844	19,612
Consulting fees	91,219				91,219	44,458
Elders Economic Initiative						239,154
Grants		265,381	157,150	22,095		59,375
Meeting costs	13,001				13,001	1,054
Miscellaneous	2,165				2,165	48
Office supplies	972				972	5,269
Professional fees	6,494				6,494	8,579
Rent	6,500				6,500	3,250
Scholarships				21,000	21,000	9,000
Telephone	2,456				2,456	2,031
Travel	14,926				14,926	6,255
Wages and benefits	19,231				19,231	7,569
	220,605	265,405	157,150	43,095	686,255	439,772
Excess (deficiency) of revenue over expenses	(194,205)	69,772	176,723	54,863	107,153	126,595
Net assets at beginning of year (Note 8)	178,065	341,829	323,407	125,388	968,689	842,094
	(16,140)	411,601	500,130	180,251	1,075,842	968,689
Inter-fund transfers (Note 4)	169,549	<u>(75,000</u> )	(75,000)	(19,549)		
Net assets at end of year	\$ <u>153,409</u>	\$ 336,601	\$ <u>425,130</u>	\$ 160,702	\$ <u>1,075,842</u>	\$ <u>968,689</u>

# Statement of Cash Flows for the year ended March 31, 2011

Cash flows from operating activities	<u>2011</u>	2010
Cash received from trust distributions Cash received from grants Cash paid to elders, suppliers and employees Interest income received	 \$ 563,660 25,510 (679,859) 4,810	\$ 614,521 26,080 (443,687) 
Net cash (used) provided in the year	(85,879)	197,104
Cash and cash equivalents at beginning of year	404,113	207,009
Cash and cash equivalents at end of year	\$ <u>318,234</u>	\$ 404,113

## Cash and cash equivalents

Cash and cash equivalents consist of cash on hand, balances and loans with financial institutions. Cash and cash equivalents included in the cash flow statement is comprised of the following statement of financial position amount:

Cash \$ <u>318,234</u> \$ <u>404,113</u>

#### Notes to Financial Statements March 31, 2011

#### 1. Nature of the corporation

Primrose Lake Economic Development Corporation is a non-profit corporation incorporated on February 14, 2006 in the Province of Saskatchewan under the *Non-Profit Corporations Act, 1995*. The corporation has been established by the northern municipalities of Beauval, Cole Bay, Ile-a-la-Crosse and Jans Bay (Primrose Lake Communities).

The corporation has been established to support and advance economic development for its Metis communities and membership through management, utilization and investment of annual earnings from a \$17,500,000 trust fund. The trust fund and use of the earnings are governed by the following agreements:

- 1. Canada-Primrose Lake Community Economic Development Agreement
- 2. Saskatchewan-Primrose Lake Community Economic Development Agreement
- 3. Primrose Lake Economic Development Trust Agreement
- 4. Organizational Bylaw of the Primrose Lake Economic Development Corporation

The purpose of the trust fund is to hold and invest the \$17,500,000 for the long-term use and benefit of the residents of the four northern municipalities. Specifically, the trust fund is to be used to promote economic development, invest in strategic infrastructure, enhance the economic viability and sustainability of the region and provide programs, services and benefits to the residents.

### 2. Significant accounting policies

These financial statements are prepared in accordance with Canadian generally accepted accounting principles. Outlined below are those policies the corporation considered particularly significant.

## a) Fund accounting

The corporation follows the restricted method of accounting for contributions.

The Operating Fund accounts for the corporation's operating costs and general revenue. This fund reports unrestricted resources and restricted operating grants. Pursuant to Article 5.6 of the Canada-Primrose Lake Community Economic Development Agreement, the corporation can draw from the annual income generated by the federal portion of the trust fund an amount for operating costs that shall not exceed \$150,000 per year for each of the first five years of the agreement and shall not exceed 15% of the annual income generated by the federal portion of the trust fund thereafter for the duration of the agreement. Pursuant to the Saskatchewan-Primrose Lake Community Economic Development Agreement, the corporation can draw from the annual income generated by the provincial portion of the trust fund an amount for operating costs that shall not exceed 20% of the annual income.

#### Notes to Financial Statements March 31, 2011

### 2. Significant accounting policies (continued)

The Restricted Investment Funds report restricted resources that are to be used in accordance with their respective federal and provincial government agreements.

The Canada Economic Development (CED) fund shall be available directly for investment and to enhance long-term viability and sustainability. Funds shall be available for projects or programs which are intended and expected to create, produce, or promote new or increased economic activity or opportunities in the nature of business enterprises, industry, professions and trades, scholarships, commercial resource development, employment, tourism, transportation, communications and traditional economies for the long-term benefit of the Primrose Lake Communities.

The Canada Economic Infrastructure (CEI) fund shall be available for those categories of projects or programs which are intended and expected to result in new or improved infrastructure works within or connecting to the Primrose Lake Area that will facilitate or promote any new or increased economic activity for the long-term benefit of the Primrose Lake Communities. Eligible projects or programs under the CEI fund shall include roads and highways, public transport service facilities, public or industrial water or sewer service facilities, electronic telecommunication service facilities, pipelines, trades and other employment skills training facilities, any specialized infrastructure for major industrial developments and any other buildings, facilities and physical structures of a like nature.

The Saskatchewan Economic Development (SED) fund shall be available directly for investment and to enhance long-term viability and sustainability. Funds shall be available for projects or programs which are intended and expected to create, produce or promote new or increased economic activity or opportunities in the nature of business enterprises, industry, professions and trades, scholarships, commercial resource development, employment, tourism, transportation, communications and traditional economies for the long-term benefit of the Primrose Lake Communities. There shall be a subcategory of the SED fund that is specifically designated for projects and programs of particular interest to and for the benefit of Elders in the Primrose Lake Area. These may include projects for Elders' housing units and special care facilities, housing repairs or improvements, the establishment of scholarships by the Elders, training programs in traditional economic activities, skills and crafts and other projects and programs designed to meet the special needs or interest of Elders. The amount allocated for Elders projects and programs shall be determined by the Board in its discretion.

#### b) Income taxes

The corporation is exempt from income taxes under the Income Tax Act as a non-profit corporation.

#### c) Revenue recognition

Revenue is recognized in the period that it is considered to have been earned and ultimate collection is reasonably assured.

### Notes to Financial Statements March 31, 2011

## 2. Significant accounting policies (continued)

### d) Use of estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenue and expenses during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in earnings in the period in which they become known.

## e) Recent accounting pronouncement

The AcSB plans to converge Canadian GAAP with International Financial Reporting Standards (IFRS) over a transition period expected to end in 2011. AcSB has also developed a framework option for private enterprises in addition to IFRS which is Private Enterprise GAAP. For fiscal years commencing on or after January 1, 2011, private companies will have a free choice of IFRS or Private Enterprise GAAP. The impact of the transition to IFRS or Private Enterprise GAAP on the corporation's financial statements has yet to be determined.

## 3. Due from Primrose Lake Economic Development Trust

The Government of Canada entered into an agreement with Primrose Lake Economic Development Corporation dated the 30<sup>th</sup> of March 2007, in which Canada agreed to provide a grant of \$15,000,000 to be deposited into a community banking arrangement or trust established for the Primrose Lake Communities affected by the establishment of the Primrose Lake Air Weapons Range in northwest Saskatchewan in 1953. The Province of Saskatchewan also agreed to provide a grant of \$4,500,000 to be deposited into the trust established for the Primrose Lake Communities. In turn, the Primrose Lake Communities have irrevocably authorized and directed Canada and Saskatchewan to pay their grants of \$15,000,000 and \$4,500,000, respectively, into trust accounts. From the Province of Saskatchewan grant, \$2,000,000 has been expended on payments to Elders leaving \$2,500,000 in trust.

The Primrose Lake Economic Development Trust Agreement dated the 17<sup>th</sup> day of June 2007, between Primrose Lake Economic Development Corporation (beneficiary) and The Bank of Nova Scotia trust Company (Trustee) sets out the obligations of the Trustee regarding the management and investment of the grants deposited into the trust, the distribution of income earned from the trust and the reporting requirements which govern the Trustee.

The purpose of the Primrose Lake Economic Development Trust is to hold and invest the Trust Property for the long-term use and benefit of the beneficiary, to facilitate the attainment of the objects and purposes as set forth in the Trust Agreement and, specifically, to promote economic development, investment in strategic infrastructure, enhancement of economic viability and sustainability of the Primrose Lake Area and to provide programs, services and other benefits to residents of the Primrose Lake Communities. The trust has a December 31<sup>st</sup> fiscal year end.

<u>2011</u> <u>2010</u>

Annual income allocation as of December 31 \$\frac{765,605}{}\$\$ \$\frac{563,660}{}\$\$

#### Notes to Financial Statements <u>March 31, 2011</u>

#### 4. Inter-fund transfers

During the year, \$75,000 (\$75,000 - 2010) from each of the Canada Economic Development and Canadian Economic Initiative funds was transferred to the General Fund to offset operating expenses. As well, \$19,549 (\$15,889 - 2010) which is 20% of the annual income allocation was transferred from the Saskatchewan Economic Development Fund to the General Fund to offset operating expenses.

#### 5. Financial instruments

The corporation carries various forms of financial instruments. Unless otherwise noted, it is management's opinion that the corporation is not exposed to significant interest, currency or credit risk arising from these financial instruments.

The fair value of the corporation's cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities approximates their fair value due to their immediate or short-term nature.

The corporation does not have a significant exposure to any individual customer or counter party. The corporation conducts regular reviews of its existing customers' credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific customers, historical trends and other information. There was no allowance for doubtful accounts for March 31, 2011 and 2010.

#### 6. Commitments

Under the corporation's Economic Development Assistance program, there were \$108,109 in projects approved by the Board of Directors but the grant funds had not been disbursed as of March 31, 2011.

#### 7. Economic dependence

The corporation receives 96.5% (2010 - 99.5%) of its income from annual distributions from the Primrose Lake Economic Development Trust. Should this trust cease to distribute income to the corporation, management is of the opinion that continued viable operations would be doubtful.

#### 8. Comparative figures

The opening balance of Canada Economic Development Restricted Investment Fund has been increased from \$332,829 to \$341,829 and the opening balance of Saskatchewan Economic Development Restricted Investment Fund has been reduced from \$134,388 to \$125,388 as scholarships paid of \$9,000 in the 2010 fiscal year were expensed in the Canada Economic Development Restricted Investment Fund instead of the Saskatchewan Economic Development Restricted Investment Fund in error.